



Metropolitan Police Service Information Pack

Experienced Intelligence Analyst

Welcome to a changing city, a changing
organisation and a fascinating and exciting
role

NEW
SCOTLAND
YARD



METROPOLITAN
POLICE

NEW
SCOTLAND
YARD

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**METROPOLITAN
POLICE**

NEW
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INTRODUCTION FROM THE COMMISSIONER

I am looking for someone outstanding to join my team who can help us manage the daily challenges London poses, and who can also drive the change necessary for the Met to keep pace with this vibrant city. London is a fantastic place and I have always been incredibly proud to serve the capital. It is a diverse, growing and ever-changing city with national impact and international reach.

How the Met operates has changed significantly in recent years, achieving a step change in effectiveness, efficiency and confidence. But the scale of our ambition for the future is even greater. It has to be.

There are many challenges facing policing. I have no doubt the Met can meet them all – to transform, to exploit the opportunities of the digital age, to get the best from our people and most importantly to make London the safest it can be.

The Mayor has set out his priorities in his Police and Crime Plan – a bold and challenging agenda with a focus on priorities. My particular focus is to bear down on violence in all its forms, protecting the vulnerable and the security of our city. I want us to become even closer to our communities, building confidence and trust.

One of my central aims for the Met is that we are a modern police service, but with the best of policing's traditional values at our core. To do that we need every single part of the force to be well led, every officer and staff member to feel supported and to have the right equipment to help them serve London.

I want all our people to believe in the Met and the tangible difference they make every day across the city so that we can become even better at keeping London safe. I want the public to believe in us too and so I want us to be more transparent about what we do on their behalf.

INTRODUCTION FROM THE COMMISSIONER

Our values of courage, compassion, integrity and professionalism remain at the heart of everything we do. My commitment to you is to lead the Met in a way that respects and nurtures these very traditional values but which also puts us at the forefront of modern policing and maintains Scotland Yard's well-earned international reputation.

This information pack will give you further insight into the role, and the qualities and experience we are looking for.

I very much hope you will be inspired by this opportunity to serve with the Met.



Cressida Dick Commissioner



ABOUT THE MET

Founded by Sir Robert Peel in 1829, the Metropolitan Police Service (the Met) is one of the oldest police services in the world. From the beginning, the purpose of the Met has been to serve and protect the people of London by providing a professional police service. This remains our purpose.

Our vision is to make London the safest global city, a city in which people are free to be themselves, express themselves and flourish. We strive to earn the trust and confidence of every community and take pride in the quality of our service so that people love, respect and are proud of London's Metropolitan Police.

The Met is responsible for maintaining the peace and is accountable in law for the exercise of policing powers, and to the Mayor's Office for Policing and Crime (MOPAC) for the delivery of efficient and effective policing, management of resources and expenditure. At all times the Commissioner and her officers remain operationally independent, in the service of the public.

The Met 'New Scotland Yard' is internationally recognised for its history, law enforcement and skills in fighting crime, however a constantly changing city needs an accessible police service which reflects and understands the people it serves. It needs an effective police service equipped for the 21st century with a visible service which every day continues to earn the trust and confidence of Londoners.

Today, the Met is made up of more than 39,000 officers and staff, plus thousands of volunteers; we are one of the largest employers in London and the South East of England. The territory we serve covers 620 square miles and is home to over 8.6 million people. The Met is the UK's largest police service and has 25% of the total police budget for England and Wales.

We're proud that the Met is seen as a world leader in policing. The 'Scotland Yard' brand is known around the world as a symbol of quality investigation and traditional values of policing. Thanks to this reputation, our services are highly sought after, either through using our officers and staff in operational matters or by training others and giving them the opportunity to learn from our experiences.

LONDON: THE AMAZING GLOBAL CITY WE POLICE

London is unique: 'the world under one roof'.

Its ever-changing population is set to grow towards 9.2 million by 2020 and exceed 10 million the following decade. It is probably one of the most diverse cities in the world. The complexities of policing a city on this scale are huge. A seat of Parliamentary, Royal and Diplomatic power, London is a centre for protest, for criminality, for transport.

Londoners tend to be younger than the rest of the UK, more than three million of us were born abroad, just under half of which arrived in the UK less than 10 years ago.

London is also the world's most popular business and travel destination, receiving 31.5 million Visits in 2015, 12.9 million from the UK. It is a global city, recognised around the world, economically, politically, financially and creatively. London's greatness comes from its openness to the world, and this in turn has helped build world-renowned institutions which have preserved its safety and stability.

There are over 200 languages spoken in London, and around 40% of the population is Black or Minority Ethnic (BAME). These numbers are predicted to grow further as the city expands and develops as an international centre.

Of the six largest world faiths, almost four million Christians and one million Muslims live in London, and Buddhism, Hinduism, Judaism and Sikhism each have more than 80,000 followers in the capital.

London's population swells due to an influx of commuters during the day and tourists throughout the year - in greater volumes than anywhere else in the UK.

London is one of the safest global cities in the world already. Nevertheless, criminality within London is on a more prevalent and serious level than other cities and communities across England & Wales. Crime in the capital is often connected to organised criminality and national and international networks of offending. London has, throughout our lifetime, been a place that terrorists want to attack.

This creates a unique policing environment. Everyone joining us needs the ability to deliver outstanding policing to the communities of London.

WE HAVE A HIGHLY AMBITIOUS TRANSFORMATION AGENDA

Our transformation programme

Like many public bodies, we work with constrained resources, increasing demand and a changing environment that require us to make policing in London ever more effective. Recognising the challenges and the opportunities to improve our services, we are currently in the midst of one of the biggest transformation programmes of any public sector organisation.

Our **Transformation Portfolio** aims to deliver transformation right across our functions and departments, to modernise the force as a whole, and keep our resources focused on priority areas, providing an effective and efficient service to all Londoners.

In the past twelve months we have delivered:

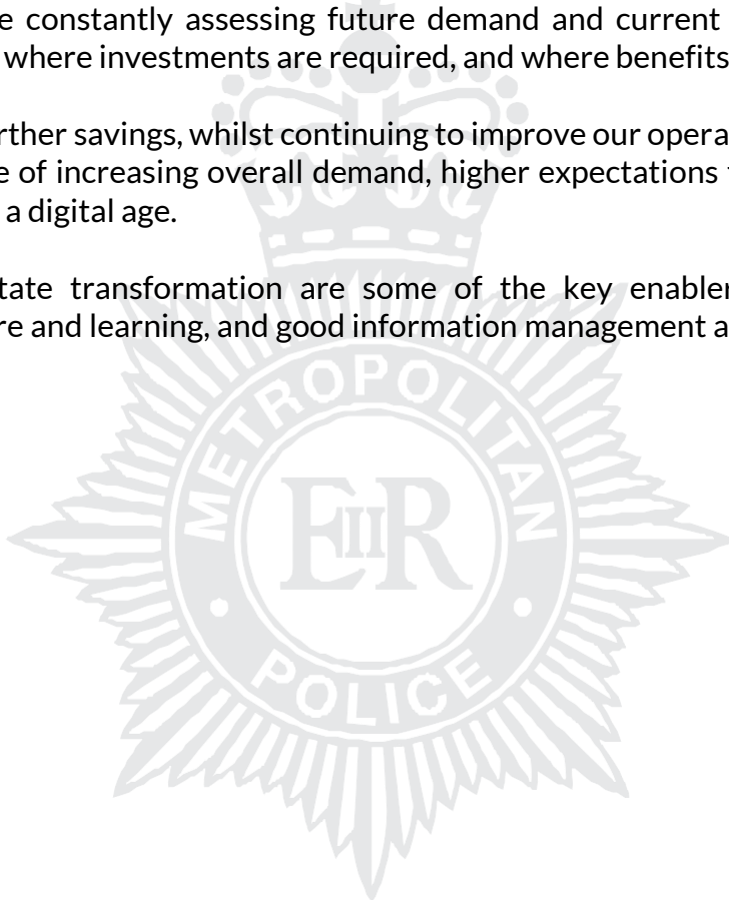
- **A more visible neighbourhood presence**, with about 1,700 dedicated officers whose sole focus is to respond to the issues that matter to local communities (two police constables (PCs) as Dedicated Ward Officers (DWOs), and one Police Community Support Officer (PCSO) in all 629 London wards). These officers are tackling local priorities and anti-social behaviour, identifying people vulnerable to, or at risk of becoming involved in crime, and solving local issues.
- **A strengthened local police**. By regrouping a small number of boroughs to deliver core local policing functions (neighbourhoods, safeguarding, response and investigation) across borough boundaries, we can integrate and enhance our capability, and improve the safeguarding of vulnerable people with more officers dedicated to prevention. Management costs will reduce, which means we can maximise the availability of officers on the frontline. People, buildings, technology and fleet currently in one borough will be shared across a Basic Command Unit (BCU), making it easier to provide resources in line with each local area's peaks in demand. In addition, we have opened up access to a police career through direct entry superintendents, inspectors and detectives, attracting a diverse pool of applicants who may not have otherwise considered a career in policing.
- **Significant enhancements to our service**. Our new website offers relevant local information and prevention advice. It includes online crime reporting capability: 11 per cent of crimes are now reported online. A new Telephone and Digital Investigation Unit complements this, reducing demand on our response teams, allowing them to focus their efforts more effectively. Body Worn Video (BWV) cameras were rolled out to over 22,000 officers, more than any other police service in the world. By being the first British police service to share footage digitally with the criminal justice service, we have improved security, reduced the demand on officer time and saved £3.5 million per year in operating costs. Complaints and investigations can become more evidence-based with supporting BWV material.

- **Smarter Working** bringing a significant range of savings and qualitative benefits, including improved morale, officer visibility and service effectiveness and efficiency. As a result of the rollout of 30,000 tablet and mobile devices, we have the ability over time to support our officers with better applications so they spend more time visibly assisting the public and less time in our buildings; we also expect to be able to better serve the public, with our officers having access to the right information at the time when they need it.

We have a clear roadmap that sets out our transformation plans to 2020. We have reviewed our processes and capabilities, our organisational, technological and digital strengths and weaknesses; and are constantly assessing future demand and current gaps to identify where change is necessary, where investments are required, and where benefits can be realised.

We need to make further savings, whilst continuing to improve our operational effectiveness and efficiency in the face of increasing overall demand, higher expectations from the public and the added complexity of a digital age.

Technology and estate transformation are some of the key enablers of that change, but organisational culture and learning, and good information management are also vital to make it a success.



For London...

A **modern, transformed** and more **efficient Met** will **Protect London** by investing more of its time on the areas of greatest threat, risk and harm;

We will make **every community safer** through our new neighbourhood policing service and a stronger focus on safeguarding to protect the most vulnerable.

For Our People...

We will provide **real time information** to keep them safe and manage risk, and provide **professional support** so they can concentrate on their job;

We will deliver a **digital service** from contact to court to help meet demand, and trust in them to do their job well and have good professional judgement so their time is spent on activities that have the most impact.



Our mission is to keep London safe for everyone

To achieve this, we will:

Focus on what matters most to Londoners

Violent crime tops the public's concerns and tackling it is our top priority. This includes terrorism, knife and gun crime, sexual offending, domestic abuse and safeguarding vulnerable people from predatory behaviour.

Mobilise partners and the public

We know that safety requires action and intervention beyond the police service. We will work with partners and communities to help keep them safe and support them in preventing crime. We will work harder to earn the trust of more young people and ethnic minority communities.

Achieve the best outcomes in the pursuit of justice and in the support of victims

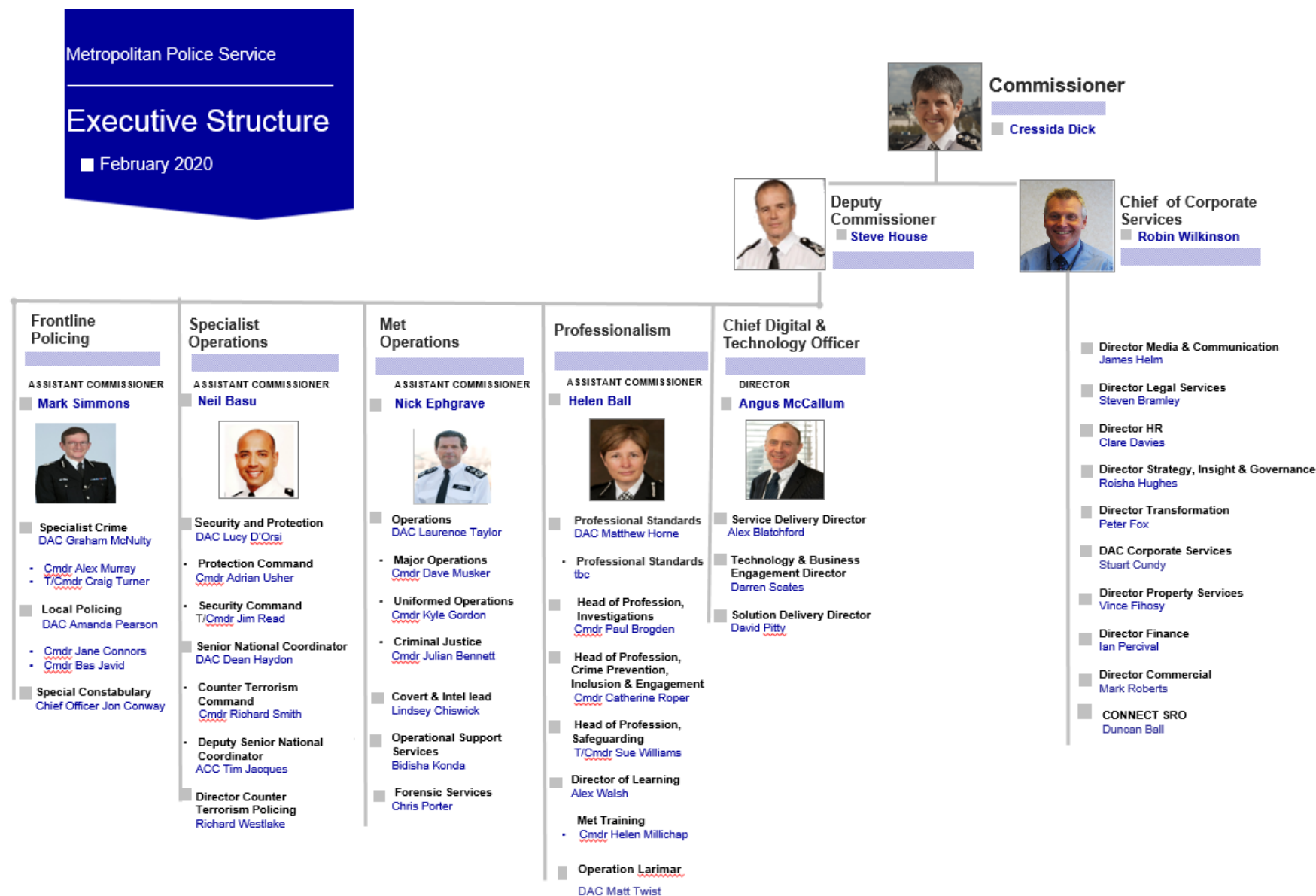
We have a fundamental responsibility to uphold the rule of law and to ensure that victims receive the best possible outcome. We will do this by catching offenders and by ensuring victims of crime receive both justice and the support they need from us and our partners.

As an organisation, we want to lead 21st century policing and:

Seize the opportunities of data and digital tech to become a world leader in policing

We want to harness data and use advanced technologies to our advantage in the pursuit of criminals, rising to the challenge of a fast-moving data-driven digital age. We will make information and insight more accessible internally, and externally, to support evidence-based decisions and promote public confidence. We will strive to enhance our global reputation for excellence and expertise in policing.

The following chart shows how the MPS is structured.



Who are we and what do we do?

Intelligence Analysis is one of the corner stones of the Intelligence functions within the various commands of the Metropolitan Police, we are looking for experienced analysts to join our Intelligence Support Teams tackling Serious and Violent Crime (for example: homicide, gun crime, gang violence, drugs, etc.). With experience gained from working in an Intelligence gathering and analysis environment you will support proactive and reactive operations and develop intelligence against prioritised threat areas. The work will involve supporting investigations and proactive operations by producing coherent intelligence analysis to an evidential standard which may require presenting at court

With the fast pace of changing technologies and the use of the internet to facilitate crime, the Metropolitan Police is keen to recruit experienced intelligence professionals who can assist us in tackling new and emerging areas of risk and harm.

Brief history:

We are a command of over 1300 officers and staff providing a single intelligence function for the Metropolitan Police Service. Our service supports slow and fast time policing requirements across local and specialist units, spanning local to global functions. These requirements vary from finding missing people to tackling organised criminal groups. To deliver this support we have access to a huge range of capabilities, from Field Intelligence syndicates to digital and communications data. All of this is backed up by cutting edge analytical capability. For every MPS operation, Met Intelligence is behind the scenes providing world-class intelligence services. Our staff are highly skilled intelligence professionals dedicated and committed to managing threats and solving crimes. We are constantly looking to improve, exploring new ways to support the organisation and also embracing new opportunities presented by digital innovation and technology.

Our Structure:

Met Intelligence is the single intelligence service to the Met. This enables intelligence support to be flexible and dynamic, enabling the organization to receive up-to-date and comprehensive intelligence products. Our four intelligence services cover a range of areas:

Service 1 – 24/7 Intelligence Support (Intel 24/7, ANPR, Internet Intelligence & Investigation Unit, CIU and Day Team)

This services consists of Intel 24/7, Internet Intelligence & Investigation Unit, Communications Intelligence Unit (CIU), ANPR and Day Team. They are co-located in Cobalt Square, London.

Service 2 – Intelligence Development (Intelligence Development and Sensitive Intelligence Unit)

This service is formed of Intelligence Development and Sensitive Intelligence Unit (formerly Confidential Unit) that support MO and Territorial Policing units relating to key Control Strategy

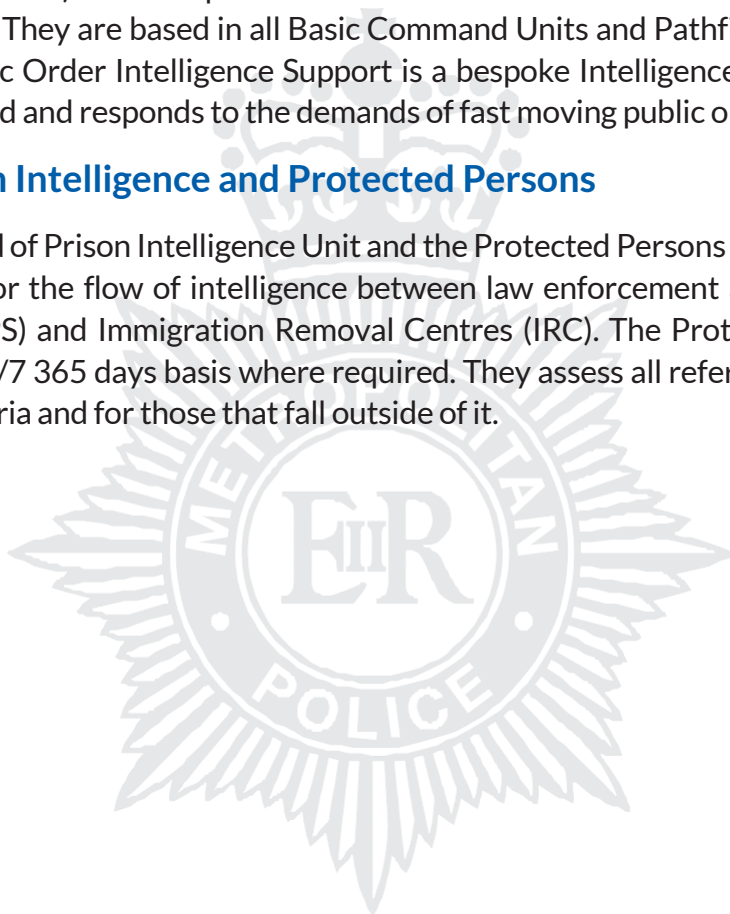
Priorities and high risk emerging threats. The Sensitive Intelligence Unit is responsible for managing and developing sensitive intelligence collected through a wide range of sensitive intelligence collection.

Service 3 – Intelligence Support (Intelligence Support Hubs, Local Intelligence Teams and Public Order Intelligence Support)

This service is formed of Intelligence Support hubs, Local Intelligence Teams and Public Order Intelligence Support. Intelligence Support consists of four support hubs – North, East, South and West comprised of analysts, researchers and officers. These hubs provide analytical and research support Basic Command Units (BCU) and MO units with reactive and proactive investigations. Local Intelligence Teams (LIT's) are the point of contact for most front line officers to access Met Intelligence services. They are based in all Basic Command Units and Pathfinder sites, as well some specialist units. Public Order Intelligence Support is a bespoke Intelligence Unit that supports the public order command and responds to the demands of fast moving public order events.

Service 4 – Prison Intelligence and Protected Persons

This service is formed of Prison Intelligence Unit and the Protected Persons Unit. Prison Intelligence Unit is responsible for the flow of intelligence between law enforcement agencies, Her Majesty's Prison Service (HMPS) and Immigration Removal Centres (IRC). The Protected Persons Unit can provide advice on 24/7 365 days basis where required. They assess all referrals which meet the UK PPS acceptance criteria and for those that fall outside of it.



JOB DESCRIPTION – EXPERIENCE INTELLIGENCE ANALYST

Job title: Experienced Intelligence Analyst

Location: Across London

Responsible to: Lead Intelligence Analyst

Job Summary:

The key role of the Intelligence Analyst (Support) is to provide direct analytical support, on a job-by-job basis, to proactive and reactive investigations. This support will be in line with agreed terms of reference as managed by the Band C Lead Analyst and will be by way of both intelligence development to support investigative and operational work (for both Front Line Policing and MO) as well and evidential preparation.

The nature of the work will require the production and presentation of evidential material, analysts must be prepared and able to present it in court.

The analyst will also undertake other analytical work as directed by the Lead Analyst either from Corporate Intelligence System Request For Service (RFS) tasking or from internally generated work around developing identified problems. The format for these will be dependent on the nature of the tasking but can include any of the College of Policing techniques and/or products (Communications Data Analysis, Network Analysis or a Problem Profile etc).

There will be a requirement to maintain a strong and effective working relationship with the other areas of Met Intel, both Intelligence Development, Digital Operations and The Confidential/Strategic Units. When required Analysts will also manage Band E Intelligence Researchers.

Key Responsibilities:

- To analyse problems and generate intelligence products in line with problems identified utilizing a range of specialist techniques. This will include the use of communications data
- To identify intelligence gaps and make recommendations based on consultation with experts and stakeholders
- To participate in the onward progression of operational planning and activity through the provision and presentation of intelligence products and analytical inferences
- To liaise with Covert & Confidential Intelligence, Intelligence Development Units where appropriate, to ensure there is join-up of work/understanding across the MPS
- To develop, where required, evidential analytical product to support judicial proceedings
- Potential requirement to support corporate initiatives and critical operational requirements, which may involve working from alternative locations and outside existing responsibilities

Communications and Working Relationships:

MPS Intelligence staff: The Analyst will be regularly interacting daily with MPS Intelligence staff, especially the Lead Analyst as well as the Hub Detective Inspective. The typical form of communication will be face to face with fellow team members, but also by written word on Corporate IT Systems or Corporate Intelligence System.

JOB DESCRIPTION – EXPERIENCE INTELLIGENCE ANALYST

They will be expected to represent MPS Intelligence. In their area and the constituent Operation Command Units (OCU) regarding analysis at relevant meetings, and act as an expert on crime issues, both tactical and strategic. Another key relationship will be with the other Intelligence Analysts.

Police officers: To champion and communicate the use of analysis throughout their area, and influence the elements which support it, such as information quality in intelligence and crime reporting systems. The role will involve face-to-face, telephone and email contact with police officers of different ranks on a regular basis. This may involve passing on or obtaining information, requesting assistance or specialist skills and providing guidance and support.

Extended policing family police staff: Face-to-face, telephone contact and report writing on a regular basis.

Partners / Agencies: Work with other organisations, where appropriate, to gather and research information to enhance their analysis, understanding and embed relationships Face-to-face telephone contact and written requests on a daily basis. Passing on, requesting and obtaining information, evaluating it for its usefulness and nurturing the collection of data sources.

Other police staff: Face-to-face, telephone and email contact with other police staff on a regular basis to pass on or obtain operationally sensitive information.

Scope for Impact:

The main challenge for this role is the volume and complexity of work each Hub generates and the number of customers that MET Intelligence services there.

This role is based at one of the Support Hubs, ie North (Hendon), South (Lewisham), East (Barking) and West (Putney).

The role is a shift role Monday to Sunday (12.5%). Monday to Friday is 7-7 (early or late shift) and Saturday and Sunday shifts are 8-4. Depending on the staffing at the hub it is envisioned that there would be a requirement to work 1 weekend in 5 or 6. There are few opportunities to work flexibly (i.e. non-shift) but the requirement to cover weekends (1 weekend in 6) remains.

Volume - The Intelligence Analyst will provide direct analytical support, on a job-by-job basis, to proactive and reactive investigations. This support will be in line with agreed terms of reference as managed by the Band C Lead Analyst, and will be by way of both intelligence development to support investigative and operational work, and evidential preparation. It is likely that the analyst will be supporting a number of jobs/operations at any one time.

Dimensions:

Staff Management - The Analyst may have line management responsibility for a Band E Researcher

Budgetary - The Analyst has no budgetary responsibility.

Knowledge, Skills and Experience:

Knowledge

- Understanding of relevant legislation, corporate IT systems and policies appropriate to role and their use (including Regulation of Investigatory Powers Act and Management of Police Information)
- Evidenced familiarity with the practice of intelligence gathering and understanding of associated techniques, legislation and codes of practice
- Have completed the N/IAT course (or equivalent) and other mandatory analytical training i.e. MapInfo, I2 and Comms Data Course
- To liaise with the various units within MET Intelligence and external stakeholders where appropriate to ensure there is join-up of work/understanding across all relevant work-streams.

Skills

- Strong ability to communicate effectively in writing and to produce comprehensive, structured reports, including evidential material
- Strong ability to communicate orally and deliver briefings and presentations to senior managers and/or criminal trials
- Competence in the use of Microsoft Word, Outlook, PowerPoint and Excel, MapInfo and i2
- Excellent research and analytical skills with the ability to interpret complex information and develop inferences
- Enhanced problem solving skills and the ability to apply them across partnerships
- Proven ability to work in partnership with other agencies, forces and business groups
- Ability to work with speed and accuracy under pressure, managing staff, timeframes and customers appropriately
- Ability to work on own initiative and be part of a team (this includes various pro-active MPS units)
- Ability to appropriately handle sensitive information
- Excellent interpersonal skills to promote a positive and professional image of the MPS and MET Intelligence
- Proven ability to negotiate with and influence managers and SIOs
- Flexible approach to working hours and locations where business need dictates.

Experience

- Proven experience as an Intelligence Analyst
- Proven use of analytical and intelligence gathering skills, particularly relating to Communication Data Analysis.

Operational Effectiveness

Delivers quality outcomes to meet objectives

Uses specialist knowledge and skills to support the delivery of relevant objectives. Ensures a high quality service, balancing the needs of customers and stakeholders. Manages a range of tasks, delivering to time and quality. Adapts and responds to shifting priorities. Deals with challenges and generates solutions.

Manages risk through informed and reliable judgement

Uses specialist knowledge and skills to inform decision-making and minimise risk where practicable. Provides guidance and support, seeking it where appropriate. Promotes continuous improvement proactively by identifying, sharing and applying lessons learnt.

Organisational Influence

Acts with Professionalism

Behaves appropriately, taking personal responsibility for own actions and setting a good example for other colleagues. Actively demonstrates the promotion of equality and valuing of diversity and helps others to do so. Develops from own experience and supports the development of others where relevant. Takes account of how own behaviour affects others. Maintains a current understanding of specialist area.

Shows initiative, personal resilience and motivation to deliver a quality service. Upholds legislation, regulations and policy, acting with integrity and challenging those who do not.

Develops effective communications and working relationships

Behaves appropriately, taking personal responsibility for own actions and setting a good example for other colleagues. Actively demonstrates the promotion of equality and valuing of diversity and helps others to do so. Develops from own experience and supports the development of others where relevant. Takes account of how own behaviour affects others. Maintains a current understanding of specialist area.

Builds effective relationships with customers, colleagues and stakeholders. Communicates effectively and inclusively with customers, senior managers and team members. Ensures clear, two-way communication through listening and responding appropriately, learning and sharing information. Upholds organisational reputation

Resource Management

Manages own time and relevant resources efficiently and effectively

Prioritises work and use of resources to meet relevant objectives. Ensures time and resources are used in away that best meets customer and the organisation's needs. Uses the organisation's resources efficiently, ethically and appropriately. Shows support for efficient working.



YOUR REWARDS

By joining the Metropolitan Police Service, you will be helping to protect the lives of London's communities. There's nothing more rewarding than knowing that your efforts are having an impact on such a large and diverse community.

In return, you will receive a starting salary of £29,201 gross per annum and a London Location Allowance of either £2,148 or Zone 2 £1,043 depending on where you are based. Annual incremental spine points will achieve progression from minimum to maximum of the pay scale.

As a member of our team, you will also have access to substantial annual leave, Civil Service pension arrangements, interest free season ticket loans, flexible working conditions and many more. 'My Lifestyle' is an external website, offering Met employees (staff and officers) guaranteed savings at major high street stores and retail outlets nationwide. You can save money on everything from food, clothes, furniture, electrical and DIY products to hotels, restaurants, cinemas and theatre tickets.

When you start as a member of Police Staff, you'll have a choice of joining one of the **Civil Service Pension schemes** i.e.:-

- The **Alpha** pension scheme is a CARE (Career Average Revalued Earnings) pension scheme which offers a guaranteed pension with an optional lump sum, based on the earnings you receive during your career. The Met and you will contribute and you will receive tax relief on the contributions you make.
- The **Partnership** pension scheme, the value of the pension pot when you retire will depend on the contributions paid in and the returns on your investments. You can use the resulting pot to fund your retirement. The Met will make contributions on your behalf and you will receive tax relief on any contributions you make.

If you already have a pension it may be possible to transfer it into the Civil Service pension arrangements.

All staff are also eligible to join the Metropolitan Police Athletic Association (MPAA) and the Metropolitan Police Sports and Social Association (known as the 'Comets') and enjoy taking part in sporting and social events. The MPS has four well-equipped Sports clubs at Bushey, Chigwell, Hayes and Imber Court, available to all staff as well as family and friends.

For further information regarding the terms and conditions offered by the MPS and assistance in completing your application, please visit the MPS Careers website.

ELIGIBILITY CRITERIA

For further information regarding the eligibility criteria for joining the Met, please visit the Met Careers website or the information contained in the application.

The Met is committed to safeguarding the welfare of children and vulnerable adults. As part of these safeguards, the MPS adopts a consistent and thorough process of safe recruitment in order to ensure that all MPS staff and volunteers are suitable.

Posts that involve a high level of contact with children and vulnerable adults will additionally require a Criminal Record Bureau (CRB) check.

Applicants with previous MPS service

Please note that individuals with previous MPS service who left the MPS as a result of a corporate Early Departure Scheme [where compensation was awarded e.g. redundancy] are not eligible to submit an application to re-join the MPS in any police staff role for a period of 2 years from their date of leaving the organisation. Any applications received that do not comply with this will be automatically rejected.

- Your application form will be initially sifted against MPS criteria such as convictions and residency.
- Following the initial sift your application will be assessed against the role criteria.
- If successful at this stage we will contact you regarding an interview date. You will receive a minimum of 7 days' notice. If you are unsuccessful at this stage we will also write to you and advise you of this.
- The interview will be a competency-based interview and questions will be posed around the criteria for the role in question, as set out in the advert and information pack.
- If successful at interview we will send you an initial offer of employment which sets out what happens next.
- If unsuccessful we will also advise you in writing but will be unable to offer feedback.

Please note any correspondence received from us will be via e-mail and sent to the address you provide on your application form.

WHAT TO DO NEXT

Please submit your completed online application, CV and Personal Statement by the advert closing date.

For general enquiries please visit www.metpolicecareers.co.uk, which includes an 'Answering Your Questions' section or contact the Recruitment Team on 01633 632500.

- The recruitment process is thorough and consequently can be quite lengthy.
- Shortlisting and interviews will be based on the criteria listed.
- Until an offer of appointment is confirmed in writing, you should not assume your application has been successful.

